



2020 HALF YEAR RESULTS

5 AUGUST 2020

A clear purpose and a responsible approach to business



"We create the space that enables extraordinary things to happen"



Over £1m of community assistance in response to the pandemic



- Accelerated the launch of the £10 million SEGRO Centenary Fund
 - £771,000 awarded as grants to projects across the Group in H1 2020
 - £465,000 of assistance in kind













Continued growth - structural trends accelerating





Further earnings and NAV growth

Resilient operational performance

Structural trends accelerating

Continuing to invest for growth - momentum going into H2

Continued growth - structural trends accelerating





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Further earnings and NAV growth



Income Statement	H1 2020	H1 2019	Change
Adjusted profit before tax (£m)	140.4	131.8	+6.5%
Adjusted EPS (pence) ¹	12.5	12.2	+2.5%
Dividend per share (pence)	6.9	6.3	+9.5%

Balance Sheet	30 June 2020	31 Dec 2019	Change
Portfolio value (£m)	11,246	10,251	+0.7%2
Adjusted NAV per share (pence) ³	718p	700p	+2.6%
LTV Ratio (%)	22	24	-

¹ Average number of shares increased to 1,108.1 million as of 30 June 2020 reflecting the June equity raise (30 June 2019: 1,067.1 million)

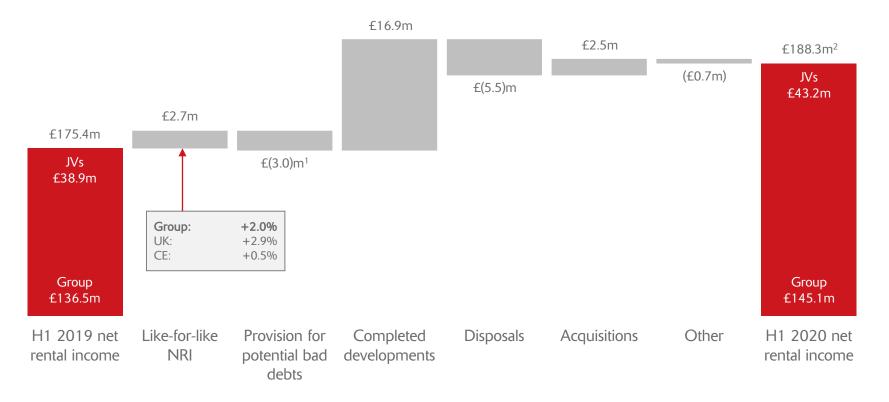
² Percentage valuation change based on difference between opening and closing valuation for all properties including those under construction and land, adjusting for capex, acquisitions and disposals

³ Adjusted NAV per share is in line with EPRA NTA – the FY19 figure has been has been restated to align with the definition of EPRA NTA

7.4% growth in adjusted net rental income



Proportionally consolidated net rental income (excluding joint venture fees), H1 2019-20, £ million



¹ Provision for potential bad debts arising from billings relating to Q2 & Q3 rents

Growth in net rental income drives earnings



A.P. A. I.	H1 2020	H1 2019	Change
Adjusted income statement	£m	£m	
Gross rental income	187.2	173.4	
Property operating expenses ¹	(42.1)	(36.9)	
Net rental income	145.1	136.5	+6.3%
Share of joint ventures' adjusted profit ²	29.2	27.7	
Administration expenses	(24.9)	(23.6)	
Joint venture fee income	10.9	9.4	
Adjusted operating profit	160.3	150.0	+6.9%
Net finance costs	(19.9)	(18.2)	
Adjusted profit before tax	140.4	131.8	+6.5%
Tax on adjusted profit	1.1%	0.8%	
Adjusted profit after tax	138.8	130.6	+6.3%
Adjusted EPS (pence)	12.5	12.2	+2.5%
Average share count (millions)	1,108.1	1,067.1	

- Total cost ratio 21.2% (H1 2019: 22.0%)
- 18.6% excl share based payments (H1 2019: 19.2%)

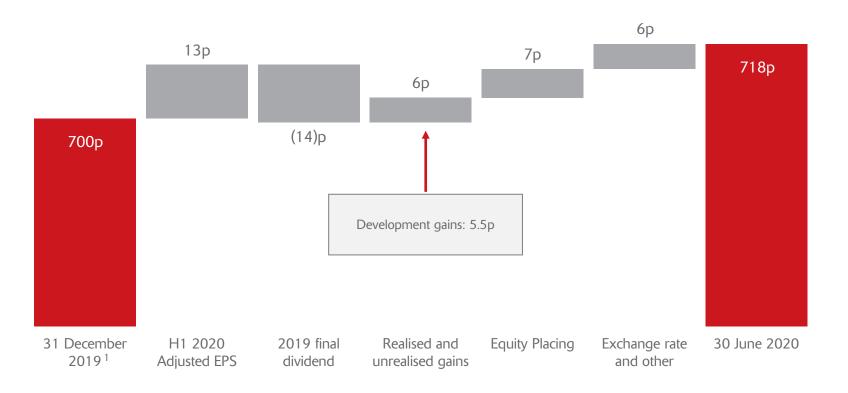
Estimated year end average share count: 1,150.7 million

¹ H1 2019 number has been re-presented for change in the treatment of service charges 2 Net property rental income less administrative expenses, net interest expenses and taxation

2.6% increase in Adjusted NAV¹



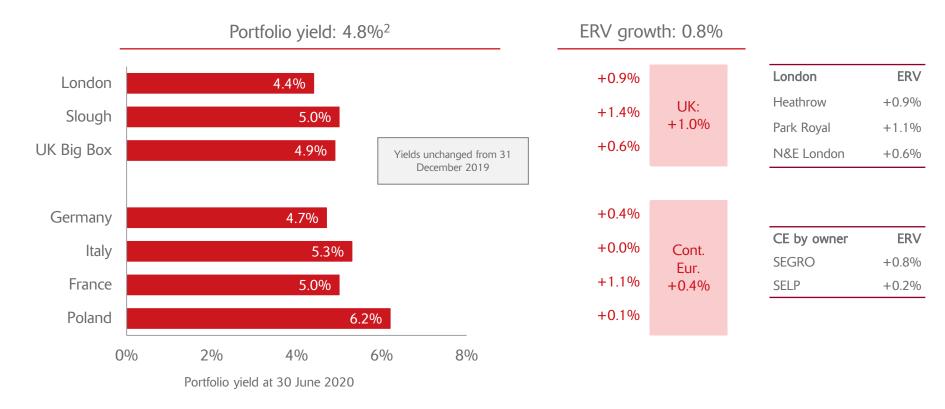
Components of Adjusted NAV change, 31 December 2019 to 30 June 2020



¹ Adjusted NAV is in line with EPRA NTA which was introduced 1 January 2020. The 31 December 2019 net asset value has been restated.

Portfolio value £11.2 billion (+0.7%)



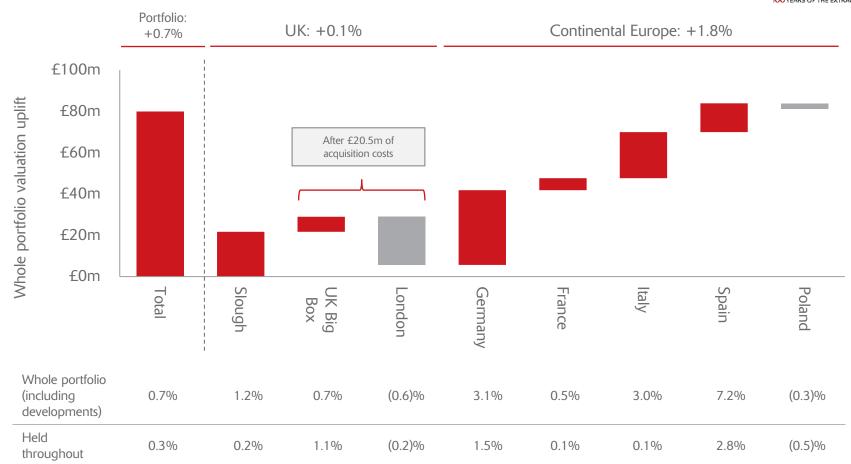


¹ Yield on standing assets at 30 June 2020; ERV growth based on assets held throughout H1 2020.

² Net true equivalent yield

Portfolio value £11.2 billion (+0.7%)





Over £1bn¹ of new financing to further strengthen balance sheet



- High liquidity: £1.5bn² of cash and available facilities
 - RCFs extended by 1 year to 2025
- Significant headroom to financial covenants
 - 66% valuation headroom to gearing covenant
 - 81% net rental income headroom to interest cover covenant
- No material debt maturities before 2027

Equity Placing

- £680m gross proceeds
- 83m new shares
- 820p per share

US Private Placement Debt Issue

- €450m proceeds agreed
- 1.6% coupon, average 17 year maturity
- To be drawn in Q4 2020

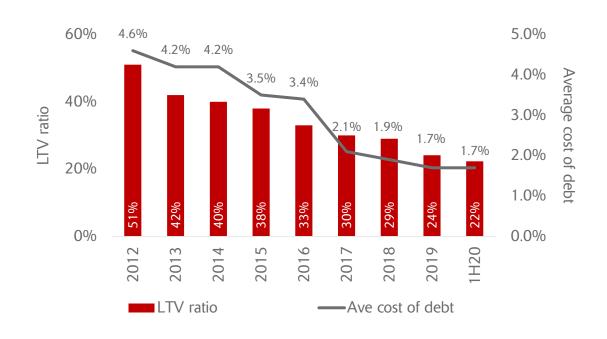
Bond buyback

- £79m 2021 & £39m 2022 maturity
- Some of the last remaining high coupon bonds

Balance sheet positioned to support further development-led growth



LTV ratio and average cost of debt (incl share of joint ventures), 2012-20



- Proforma average cost of debt 1.6%
- Proforma average debt maturity
 10.7 years
- Net debt: £2.5bn (FY 2019: £2.5bn)
- 2020: c.£800m estimated development capex (incl infrastructure capex and land acquisitions)

Further earnings and NAV growth





• 2.5% adjusted EPS growth

- 2.6% NAV growth to 718p
- Loan-to-value ratio of 22%

• 2020 interim dividend increased by 9.5%

Continued growth - structural trends accelerating





Further earnings and NAV growth

Resilient operational performance

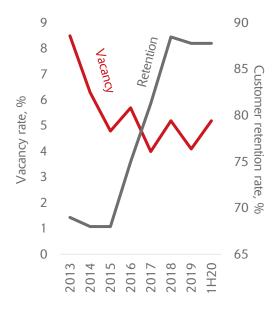
Structural trends accelerating

Continuing to invest for growth - momentum going into H2

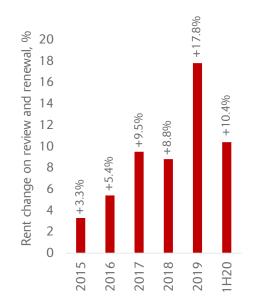
Strong leasing and asset management results



High levels of customer retention and continued low vacancy¹



Capturing reversion from renewals and reviews



Continued leasing momentum in 1H20²



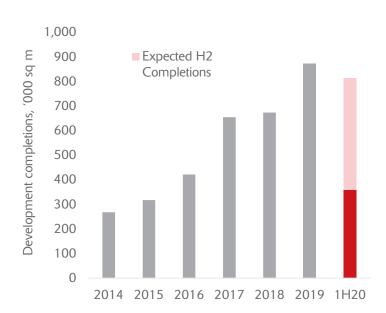
¹ Vacancy rate based on ERV at 30 June 2020; customer retention rate based on headline rent retained in the same or alternative SEGRO premises.

² Net new rent on existing space reflects headline rent agreed on new leases less passing rent lost from space taken back during the year; new rent contracted is total headline rent secured or (in the case of developments) agreed in the year.

Developments completing on schedule despite Covid-19

SEGRO

- 24 projects 358,500 sq m of new space
- £22m potential headline rent (64% leased)
- 7.2% average yield on cost
- All developments expected to achieve BREEAM 'Excellent' or 'Very Good'¹















Continued growth - structural trends accelerating





Further earnings and NAV growth

Resilient operational performance

Structural trends accelerating

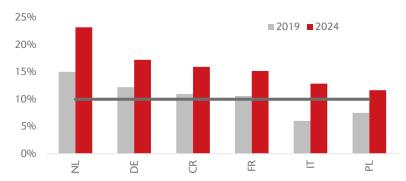
Continuing to invest for growth - momentum going into H2

E-commerce: 3-5 years of growth in as many months

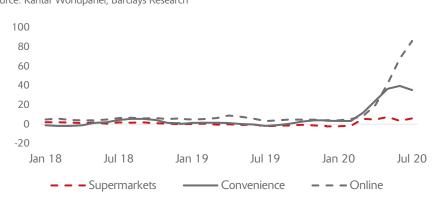




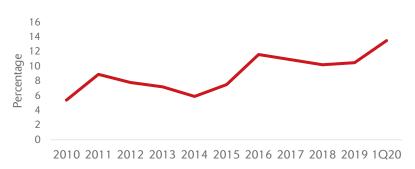
Proportion of internet sales (%) Source: CBRE, Euromonitor, Forrester, Oxford Economics



UK Food Retail Channel Growth (12 weeks, %) Source: Kantar Worldpanel, Barclays Research



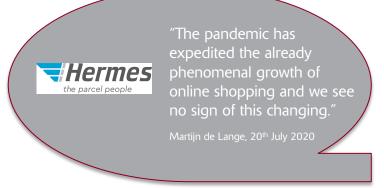
Share of e-commerce units on European logistics take-up (%) Source: JLL



E-commerce: Acceleration across Europe driving occupier demand













Supply chain optimisation and resilience

Greater warehouse automation

Increased data usage







Continued growth — structural trends accelerating





Further earnings and NAV growth

Resilient operational performance

Structural trends accelerating

Continuing to invest for growth - momentum going into H2

Net investment of £631 million in H1 2020



Asset acquisitions

Land and development

Disposals

- Acquisition of Perivale Park, prime urban warehouse scheme in West London
- Big box warehouse in Poland for SELP
- £265m of development capex and infrastructure
- £202m invested in land acquisitions, including for two flagship logistics parks in Coventry and Northampton
- Remaining assets and land in Austria, concluding our presence there
- Two stand-alone assets in the Netherlands and France







£223m

£467m

£59m

Strong current pipeline of mostly de-risked development activity

















- £45m potential rent (85% leased)
- 6.5% average yield on cost



















£270m+ of potential rental income from future development





Development pipeline	Area (sq m)	Estimated cost to complete (£m)	Potential gross rent (£m)	Development yield³	Proportion pre-let	Expected delivery
Current	809,450	303 ²	45	6.5%	85%	1-12 months
Near-term ¹	451,021	311	33	6.4%	89%	12-18 months
Future ¹	2.3m	1,314	129	7-8%	n/a	1-7 years
Optioned land	c1.1m	n/a	c69	c7%	n/a	1-10 years

Potential annualised gross rent from current, and future pipeline⁴, by asset type (£207 million at 30 June 2020)



Potential annualised gross rent from current, near-term and future pipeline⁴, by region (£207 million at 30 June 2020)

UK (51%) Continental Europe (49%)

¹ Future development pipeline in the 2020 Half Year Property Analysis Report.

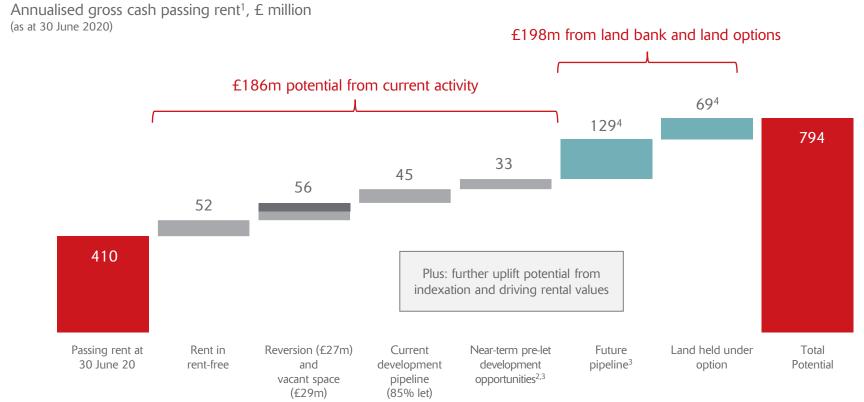
² Total development cost of £690m including opening land value and capex already incurred

³ Estimated average yield on total development cost

⁴ Excludes optioned land

Potential to grow rental income significantly





¹ Including JVs at share

² Near-term development opportunities include pre-let agreements subject to final conditions such as planning permission, which are expected to commence within the next 12 months

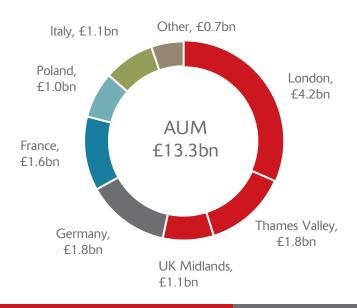
³ Total rent potential of £162m from near-term development opportunities and future pipeline

⁴ Estimated. Excludes rent from development projects identified for sale on completion and from projects identified as "Near-term opportunities"

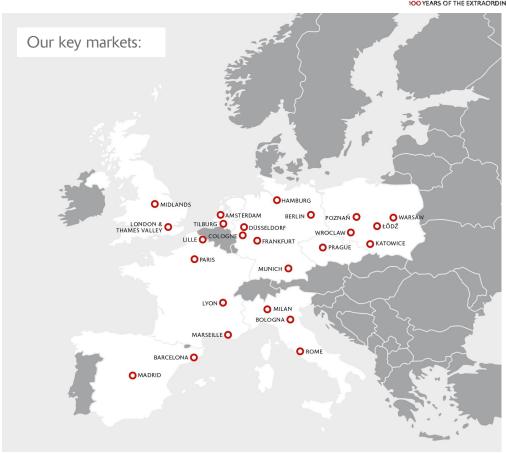
Modern, sustainable warehouses in prime locations



Portfolio split by geography and asset type (at 30 June 2020)



Urban (65%) Big box (32%)



Momentum going into H2





Prime portfolio of warehouses in key strategic locations

Substantial land bank to generate further development led growth

Structural trends accelerating as a result of impacts of Covid-19 pandemic





2020 HALF YEAR RESULTS

A&P





APPENDIX I

PORTFOLIO AND FINANCIAL DATA

Adjusted income statement (JVs proportionally consolidated)



	H1 2020					
	Group £m	JVs £m	Total £m	Group £m	JVs £m	Total £m
Gross rental income ¹	187.2	58.9	246.1	173.4	52.6	226.0
Property operating expenses ¹	(42.1)	(15.7)	(57.8)	(36.9)	(13.7)	(50.6)
Net rental income	145.1	43.2	188.3	136.5	38.9	175.4
JV management fee income ²	10.9	(4.8)	6.1	9.4	(4.2)	5.2
Administration expenses	(24.9)	(0.6)	(25.5)	(23.6)	(0.7)	(24.3)
Adjusted operating profit	131.1	37.8	168.9	122.3	34.0	156.3
Net finance costs	(19.9)	(6.1)	(26.0)	(18.2)	(4.4)	(22.6)
Adjusted profit before tax	111.2	31.7	142.9	104.1	29.6	133.7
Tax and non-controlling interests	(1.6)	(2.5)	(4.1)	(1.2)	(1.9)	(3.1)
Adjusted profit after tax	109.6	29.2	138.8	102.9	27.7	130.6

¹ H1 2019 number has been re-presented for change in the treatment of service charges

² The management fees earned from joint ventures are recorded at 100% in SEGRO's income statement (H1 2020: £10.9 million; H1 2019: £9.4 million). As a 50% owner of the joint ventures, SEGRO's share of JV income includes its share of these fees in JV property operating expenses (H1 2020: £4.8 million; H1 2019: £4.2 million).

Balance sheet (JVs proportionally consolidated)



	3	30 June 2020		31	December 2019	
	Group £m	JVs £m	Total £m	Group £m	JVs £m	Total £m
Investment properties	9,208.1	2,086.1	11,294.2	8,401.7	1,898.3	10,300.0
Trading properties	29.2	-	29.2	20.2	1.0	21.2
Total properties	9,237.3	2,086.1	11,323.4	8,421.9	1,899.3	10,321.2
Investment in joint ventures	1,234.5	(1,234.5)	_	1,121.4	(1,121.4)	_
Other net liabilities	(133.5)	(139.6)	(273.1)	(54.7)	(104.6)	(159.3)
Net debt	(1,798.5)	(712.0)	(2,510.5)	(1,811.0)	(673.3)	(2,484.3)
Net asset value ¹	8,539.8	_	8,539.8	7,677.6	_	7,677.6
EPRA adjustments			29.0			34.5
Adjusted NAV ²			8,568.8			7,712.1

¹ After non-controlling interests

² Adjusted NAV is in line with EPRA NTA which was introduced 1 January 2020. The 31 December 2019 net asset value is the restated number

Pro forma H1 2020 accounting net rental income



	Group £m	JVs £m	Total £m
H1 2020 net rental income	145.1	43.2	188.3
Full year impact of:			
Disposals since 1 January 2020 ¹	(0.9)	0.0	(0.9)
Acquisitions since 1 January 2020	3.2	0.2	3.4
Developments completed and let since 1 January 2020	2.9	1.1	4.0
One-off items	(4.7)	0.0	(4.7)
Pro forma H1 2020 net rental income	145.6	44.5	190.1

- Pro forma H1 2020 net rental income assuming disposals, acquisitions and let developments completed as at 1 January 2020
- One-off items (e.g. rates refunds) removed
- Share of JV fee costs removed from JV net rental income (see slide 31)
- ➤ Net rental income would have been £1.8m higher on this basis

Total Cost Ratio



Total cost ratio, H1 2019-20 (proportionally consolidated)

Incl. joint ventures at share	H1 2020	H1 2019
	£m	£m
Gross rental income (less reimbursed costs)	214.4	200.4
Property operating expenses	42.1	36.9 ³
Administration expenses	24.9	23.6
JV operating expenses	21.1	18.6 ³
JV and other management fees ²	(42.6)	$(35.0)^3$
Total costs ¹	45.5	44.1
Of which share based payments	(5.6)	(5.6)
Total costs excluding share based payments	39.9	38.5
Total cost ratio	21.2%	22.0%
Total cost ratio excluding share based payments	18.6%	19.2%

¹ Total costs include vacant property costs of £2.6m for H1 2020 (H1 2019: £3.1m)

² Includes JV property management fee income of £10.9m and management fees of £3.2m (H1 2019: £9.4m and £2.2m respectively)

³ HY 2019 numbers have been re-presented for change in treatment of service charges

EPRA performance measures



	30 June 2020		30 June	30 June 2019		31 December 2019	
	£m	£p per share	£m	£p per share	£m	£p per share	
EPRA Earnings	138.8	12.5	130.6	12.2	264.1	24.4	
EPRA NTA (Adjusted NAV)	8,568.8	718	7,314.5	666	7,712.1	700	
EPRA NRV	9,281.7	778	7,917.8	721	8,370.7	760	
EPRA NDV	8,290.2	695	7,131.7	650	7,425.8	674	
EPRA net initial yield		3.7%		3.9%		3.8%	
EPRA topped-up net initial yield		4.0%		4.4%		4.3%	
EPRA vacancy rate		5.2%		4.8%		4.0%	
EPRA cost ratio (including vacant property costs)		21.2%		22.0%		22.9%	
EPRA cost ratio (excluding vacant property costs)		20.0%		20.5%		21.5%	

EPRA capital expenditure analysis



	H1 2020			H1 2019		
	Group £m	JVs £m	Total £m	Group £m	JVs £m	Total £m
Acquisitions	420.2	9.6	429.8	21.1	67.4	88.5
Development ¹	235.9	28.7	264.6	163.9	31.1	195.0
Completed properties ²	11.8	1.1	12.9	15.7	2.7	18.4
Other ³	10.9	4.8	15.7	28.5	3.0	31.5
TOTAL	678.8	44.2	723.0	229.2	104.2	333.4

 Approximately 60% of completed properties capex was for major refurbishment, infrastructure and fitout costs prior to re-letting.

¹ Includes wholly-owned capitalised interest of £3.8 million (H1 2019: £6.0 million) and share of JV capitalised interest of £0.3 million (H1 2019: £0.5 million).

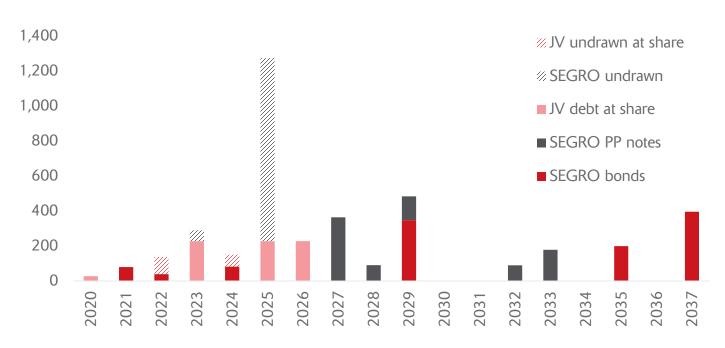
² Completed properties are those not deemed under development during the year.

³ Tenant incentives, letting fees and rental guarantees.

Maintaining long term debt profile with limited refinancing risk



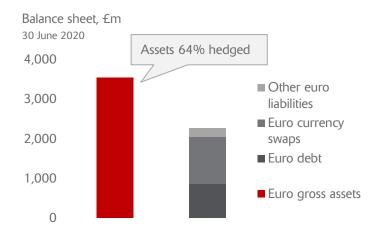
Debt maturity by type and year, £ millions (as at 30 June 2020)

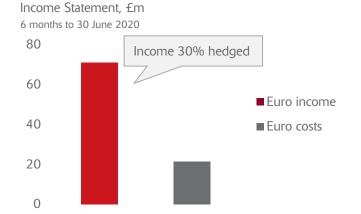


- Maturity of main revolving credit facilities extended to 2025
- Debt maturity 9.4 years (from 10.0 years at end-2019)
- £1.5bn cash and available bank facilities, fully undrawn at half year

Euro currency exposure and hedging







- €1.10:£1 as at 30 June 2020
- € assets 64% hedged by € liabilities
- €1,484m (£1,258m) of residual exposure 15% of Group NAV
- Illustrative NAV sensitivity vs €1.10:
 - + 5% (≤ 1.16) = c.£60m (-c.5.0p per share)
 - -5% (≤ 1.05) = + c.£66m (+c.5.5p per share)
- Loan to Value (on look-through basis) at €1.10:£1 is 22%,
- Sensitivity vs €1.10:
 - +5% (€1.16) LTV -0.8%-points
 - -5% (€1.05) LTV +0.9%-points
- Average rate for 6 months to 30 June 2020 €1.14:£1
- € income 30% hedged by € expenditure (including interest)
- Net € income for the period €56m (£49m) 30% of Group
- Illustrative annualised net income sensitivity versus €1.14:
 - + 5% (\leq 1.20) = -c.£2.4m (c0.2p per share)
 - - 5% (€1.09) = +c.2.6m (c0.2p per share)

Look-through loan-to-value ratio and cost of debt



	30 June 2020 £m	Weighted average cost of debt, %		
		Gross debt, excluding commitment fees and non- cash interest	Net debt, including commitment fees and non-cash interest	
Group gross borrowings	2,002	1.8		
Group cash & equivalents	(203)			
Group net borrowings	1,799		2.5	
Joint venture gross borrowings	768	1.4		
Joint venture cash & equivalents	(56)		2.0	
SEGRO net borrowings including joint ventures at share	2,511	1.7	2.3	
Total properties (including SEGRO share of joint ventures)	11,248			
'Look-through' loan to value ratio	22%			

Rent collection update



As at 31 July 2020	UK		CE		Group	
	Q2	Q3	Q2	Q3	Q2	Q3
Paid or expected shortly ¹	87%	80%	92%	86%	89%	82%
Re-profiled	12%	18%	7%	4%	10%	14%
Outstanding	1%	2%	1%	10%	1%	4%
Total	100%	100%	100%	100%	100%	100%
Total rent billed	£60.2m	£57.4m	£41.7m	£26.7m	£101.9m	£84.1m
Rent collected as % of rent due ²	99%	98%	99%	90%	99%	95%

- UK rents typically billed quarterly in advance
- CE rents vary between monthly and quarterly billing by market

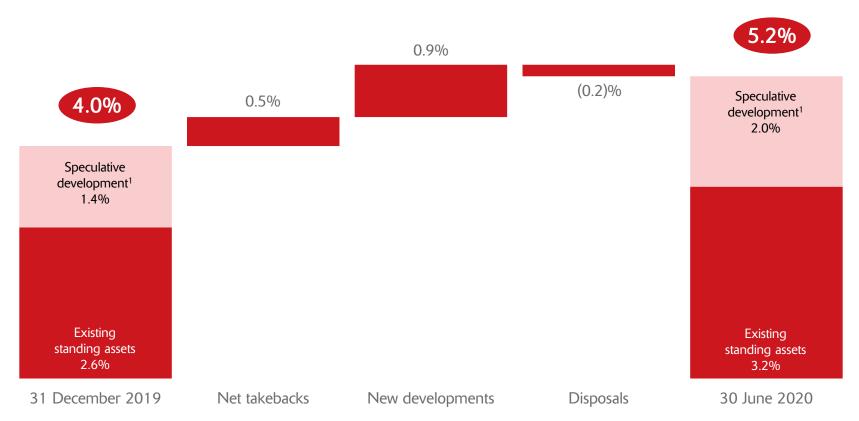
¹ Including amounts expected within 7 days

² Rent due excludes rent which has been re-profiled

EPRA Vacancy Rate



Vacancy rate reconciliation, 31 December 2019 to 30 June 2020



¹ Speculative developments completed in preceding 24 months.

Urban and big box warehouses – complementary asset types

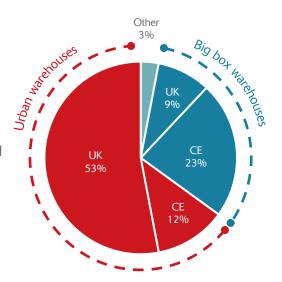


Urban warehouses (65%)

- Smaller units, generally <10,000 sq m
- Diverse range of uses (including 'last mile' delivery and datacentres)
- Increased demand as a result of population expansion and growth of the digital economy
- Development highly restricted by declining land availability
- Lower net income yields, greater asset management potential
- Highest rental growth prospects

Future performance mainly driven by income yield and rental growth

Portfolio by type: (valuation, SEGRO share)



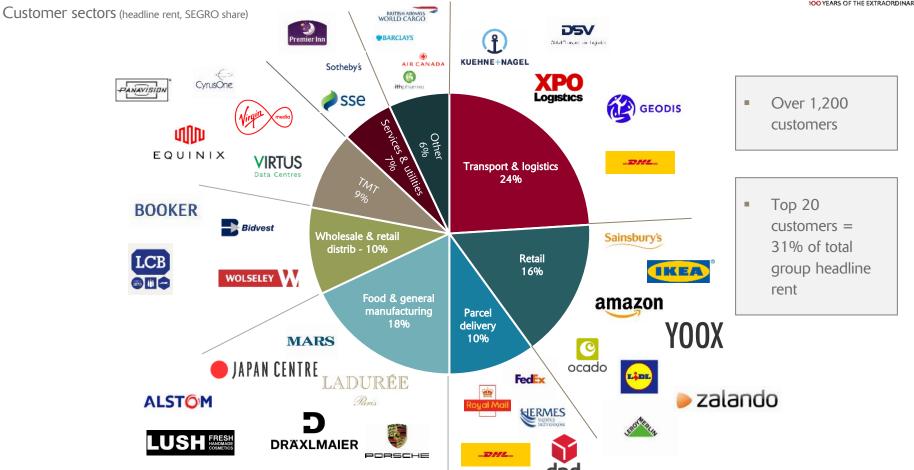
Big boxes (32%)

- Larger units, generally over 10,000 sq m
- Mainly used for bulk storage and distribution of goods
- Increased demand as a result of online retail and supply chain optimisation
- Higher availability of development land but development constrained by planning/zoning challenges
- Higher net income yields, lower management intensity
- Lower rental growth prospects

Future performance mainly driven by income yield, JV fees and development gains

A very diversified customer base

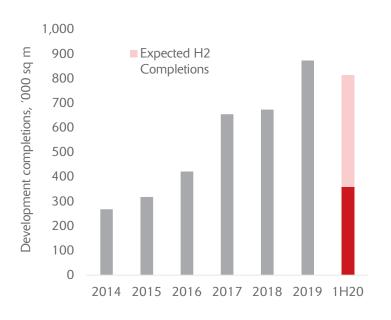




Enhanced, de-risked development programme



Development-led growth¹



The majority of which is pre-let



¹ Capex on developments and infrastructure £m (SEGRO share)

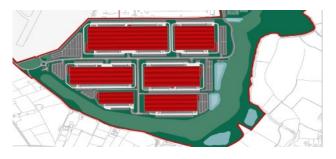
UK Logistics Park update





SEGRO Logistics Park East Midlands Gateway (SLPEMG)

- 700 acre site with planning consent for 600,000 sq m of warehousing
- Strategic Rail Interchange (SRFI) operated by Maritime Modal now operational
- Five warehouses complete (200,000 sq m of total space), let to customers including Amazon, Kuehne & Nagel, XPO and Games Workshop with a further two warehouses under discussion



SEGRO Park Coventry Gateway

- 450 acre site with planning consent for 350,000 sq m of industrial and logistics space
- £120m of infrastructure works commenced in 2020 (3-year programme)
- First units expected to commence in 2022

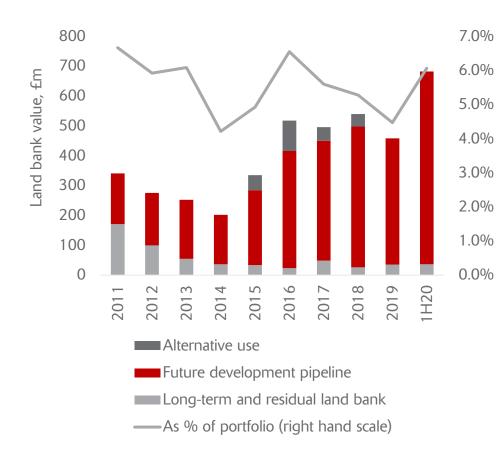


SEGRO Logistics Park Northampton Gateway (SLPNG)

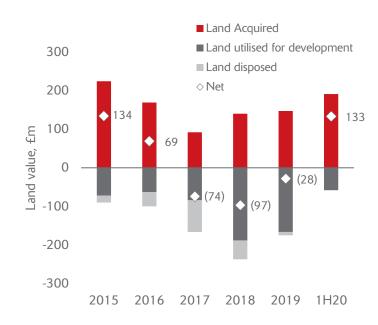
- 450 acre site with planning consent for 500,000 sq m of warehousing
- £190m of infrastructure works due to start in H2 2020, including a SRFI
- First units expected to commence in late 2022

Land bank provides optionality and opportunity for growth



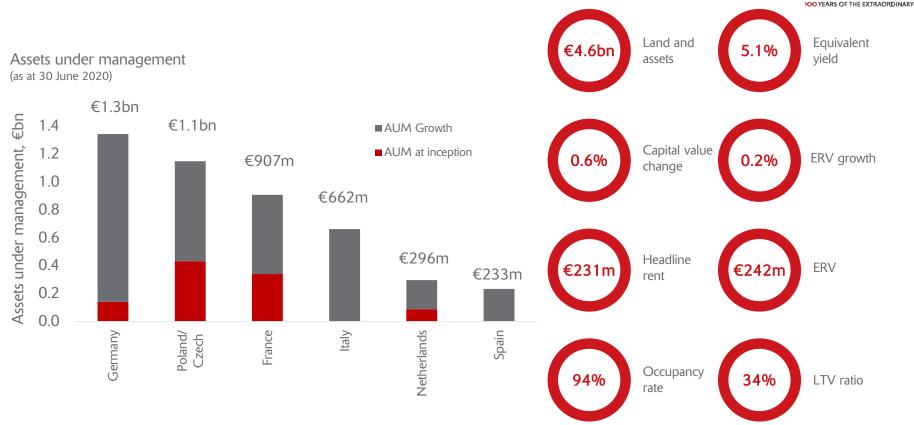


Net land utilisation, 2015-1H20 (Based on opening book value or acquisition value)



SEGRO European Logistics Partnership (SELP) headline figures









APPENDIX II

MARKET DATA

European industrial investment volumes





By geography, €bn



European industrial investment volumes

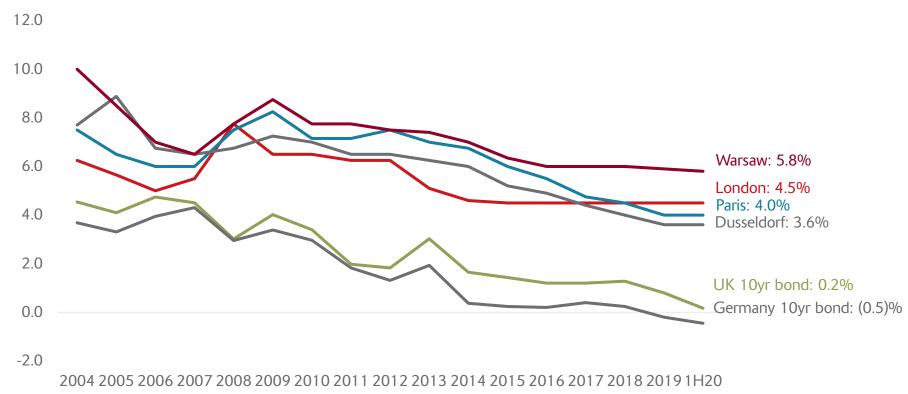
By quarter, €bn



Source: CBRE

Prime logistics yields vs 10 year bond yields



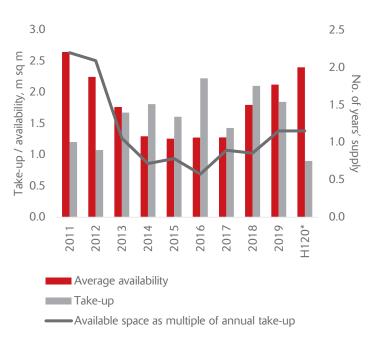


Source: CBRE, Bloomberg (data correct at 30 June 2020)

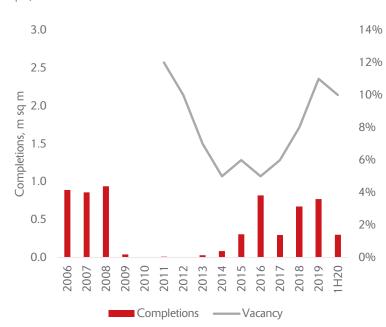
Favourable demand-supply conditions: UK supply shortage







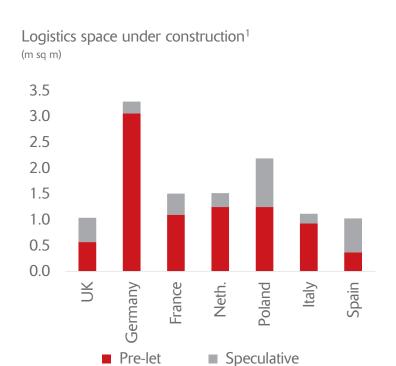
Speculative UK Big Box completions² (m sq m)



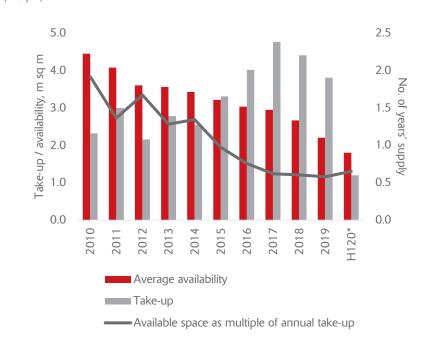
¹ Source: JLL (logistics warehouses > 100,000 sq ft, Grade A), SEGRO *H1 20 availability multiple is based on June availability and take-up for H2 2019 and H1 2020 2 Source: JLL

European industrial and logistics supply dynamics





France logistics supply-demand dynamics² (m sq m)



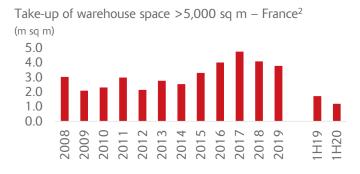
1 Source: H1 2020, JLL

2 Source: CBRE, SEGRO *H1 20 availability multiple is based on June availability and take-up for H2 2019 and H1 2020

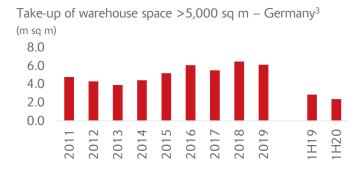
European industrial and logistics — take-up statistics









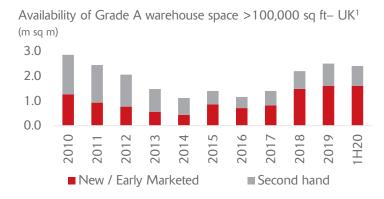


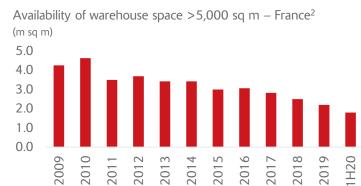
1 Source: JLL 2 Source: CBRE

3 Source: BNP Paribas Real Estate

European industrial and logistics — availability statistics







Warehouse space under construction and vacancy rate – Poland¹ (m sq m)



1 Source: JLL 2 Source: CBRE

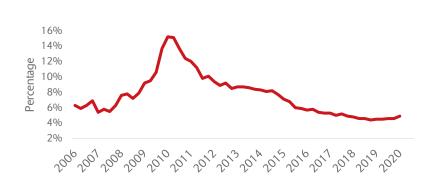
The overall European logistics vacancy rate remains low



Low European big box vacancy rate of 4.9% (Rates at 30 June 2020, source: JLL)



European big box vacancy rate 2006-2020 (Source: JLL)



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